



**COGR Forum IV:
Adapting to Change, Policy Shifts & Research Impact
August 20, 2025 | 1:00-3:00 PM ET**

PRELIMINARY AGENDA

- I. Welcome & Announcements
- II. HHS Grant Terminations 2.0: The Agency's New Legal Strategy and How Institutions Should Prepare

Description: HHS has faced several recent legal defeats as a result of its campaign to terminate billions of dollars in federal research grants. What is the agency's likely next move with respect to terminations and what should institutions do to prepare? This session will (i) review where things stand today with respect to grant terminations and associated legal challenges, (ii) provide an overview of HHS's new internal legal playbook for terminations, (iii) propose steps institutions should take now to be ready, and (iv) discuss the emerging compliance challenges for terminated, reinstated and new grants associated with new DEI and gender ideology certifications and NIH's closeout requirements. Presenters: [Emily Chi Fogler](#), Partner, Epstein Becker & Green, P.C. and [Marylana Saadeh Helou](#), Partner, Epstein Becker & Green, P.C.

- III. Current Issues Briefing – Latest Developments on Key Issues
Scheduled to begin at approximately 2 pm ET
- IV. Issues Forum – Topics and Questions from the Membership
Attendees may submit questions in advance [here](#).
- V. Closing Remarks & Reminders

Upcoming COGR Events

- [Costing & Financial Compliance Committee Open House](#) – August 19, 3-4 pm ET
- COGR Forum IV – August 2025 – August 20, 1-3 pm ET [Register Here](#)
- COGR Forum V – September 2025 (Date/Time TBA)
- [October 23-24 – COGR Membership Meeting](#) in Washington DC