



Advancing Effective Research Policy

Membership Meeting in Washington D.C.

June 5-6, 2025

Meeting Agenda

All session times are in ET. This meeting will take place at the [Washington Marriott in Georgetown](#). This agenda, along with other [Meeting Materials](#) are posted on COGR's website.

Thursday, June 5

9:00 am – 9:15 am

Metropolitan Ballroom

Welcome and Opening Remarks: COGR Board Chair Naomi Schrag, Columbia University, and President Matt Owens

9:15 am – 10:30 am

Joint Associations Group (JAG) on Indirect Costs – What's New and What's Next

*As announced in April 2025, national organizations representing America's academic, medical, and independent research institutions initiated a Joint Effort to Develop a New Indirect Costs Funding Model. The JAG's process, key players, and goals were described and discussed during two [Town Hall webinars](#) in May. During this session, a key leader in this effort, Dr. **Kelvin Droegemeier**, Professor of Atmospheric Sciences and Special Advisor to the Chancellor for Science and Policy, University of Illinois Urbana-Champaign, will provide the membership with an update on the JAG's process, work, and plans.*

Background Materials

- [Recordings: May 8 & 12 National Town Hall Webinars by the Joint Associations Group \(JAG\) on Indirect Costs-Toward a New Indirect Costs Funding Model](#)
- [National Organizations Announce Joint Effort to Develop a New Indirect Costs Funding Model \(April 8, 2025\)](#)
- [F&A Cost Reimbursement Materials Resource Page](#)
- [COGR May 2025 Updates on F&A \(pg. 25\)](#)

10:30 am – 10:45 am Break Metropolitan Foyer

10:45 am – 11:45 am

Metropolitan Ballroom

Legal Headwinds: Navigating Litigation, Policy Shifts, & Federal Pressure on Higher Ed

The Trump Administration's first 100 days plus has brought a dizzying array of executive orders, guidance memoranda, policy changes, agency restructurings, and other actions that have had significant and direct implications for universities and colleges. Many of these actions have prompted legal challenges by education institutions, states, associations, and other parties, with allegations that the government has violated the Constitution, the Administrative Procedures Act, and other federal laws. As of May 23,

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Education Week had identified 38 lawsuits that challenge either Trump administration education policies or broader policies from the administration that affect education. This panel will discuss key litigation related to higher education in terms of substance and current procedural posture and path and what the implications of the litigation may be for universities and colleges.

.Panelists will include [Stephanie Gold](#), Partner, Hogan Lovells, and [Jessica Ellsworth](#), Partner, Hogan Lovells.

Background Materials

- [COGR's 2025 Administration Transition Resource Page \(including litigation updates\)](#)
- [COGR May 2025 Update: Status of Litigation \(pg. 10\)](#)

11:45 am – 1:15 pm Lunch Seating in Metropolitan, Dupont, West End, and Thomas

Lunchtime Session in the West End Ballroom:

12:15 pm – 1:00 pm

COGR at a Glance: Who We Are, What We Do, and How You Can Get Involved

Join Board Chair Naomi Schrag and President Matt Owens in the West End Ballroom during lunch to learn more about COGR – who we are, what we do, and how to engage. The session will feature current initiatives, upcoming events, and resources, and Q&A. This session is perfect for attendees from new member institutions, ERI Pilot Institutions, and first-time COGR Meeting attendees.

Background Materials

- [COGR Benefits of Membership](#)
- [COGR's Emerging Research Institutions Pilot Program](#)
- [COGR Volunteer Survey](#)
- [COGR Board of Directors](#) and [COGR Committees](#)

1:15 pm – 2:15 pm

Research Security in Focus: Updates and Priorities from NSF

The federal government has continued its focus on research security at institutions conducting federally funded fundamental research, and NSF continues to play a prominent role in research security initiatives. Sara Barber, Science Policy Advisor, Office of the Chief of Research Security, will provide an update on NSF's implementation of NSPM-33 requirements and related research security initiatives and efforts.

Background Materials

- [COGR May 2025 Update: COGR Engaged with NSF SECURE Program Leadership \(pg. 18\)](#)
- [Research Security at the National Science Foundation](#)

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2:15 pm – 2:30 pm Break

2:30 pm – 3:30 pm

Fireside Chat with Dr. Jay Bhattacharya, Director, National Institutes of Health

Background Materials

- [COGR Letter to Dr. Bhattacharya on Advancing the Vital Partnership Between NIH and U.S. Research Institutions: Clarifying NIH Policy Priorities \(April 9, 2025\)](#)
- [Actionable Ideas to Improve Government Efficiency Affecting the Performance of Research](#)
- [Jay Bhattacharya Begins Tenure as 18th Director of the National Institutes of Health \(April 1, 2025\)](#)

3:30 pm – 3:45 pm Break

3:45 pm – 4:30 pm

Securing Tomorrow, Today: Cybersecurity Updates from DARPA

Federal agencies are examining the importance of cybersecurity measures in protecting research data. Jesse Watkins, Deputy Director, Security and Intelligence Directorate, Defense Advanced Research Projects Agency (DARPA), will discuss cybersecurity challenges for the academic institutions in compliance with NIST 800-171/172 for protection of U.S. Government CUI level information and why academic institutions should be working towards compliance.

Background Materials

- [COGR's Overview of DoD Cybersecurity Maturity Model Certification 2.0-Effective December 16, 2024](#)
- [COGR Comments on Federal Acquisition Regulations Controlled Unclassified Information Proposed Rule](#)

4:30 pm – 5:30 pm

Exploring University-Industry Collaborations at a Pivotal Moment: A Historical Insight and Potential Future Directions

Amid shifting federal research funding priorities, universities are increasingly exploring new strategies to diversify their funding portfolios, making this a critical time to reassess and reimagine university-industry (U-I) collaborations. In this session, [Sophia Herbert-Peterson](#), Executive Director for Sponsored Programs at the Georgia Institute of Technology, will share key takeaways and lessons learned from Georgia Tech's successful U-I research collaboration model. Joining her is [Anthony Boccanfuso](#), President and CEO of UIDP, who will provide an update on the "Strengthen and Modernize U-I Partnership Initiative" launched in September 2024. Together, they will offer insights into the evolving U-I landscape and highlight opportunities for institutions to build more resilient and mutually beneficial partnerships.

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Background Materials

- [UIDP Strengthen and Modernize U-I Partnership Initiative](#)

5:30 pm – 7:00 pm	Cocktail Reception	Metropolitan Foyer
7:00 pm – 9:00 pm	Dinner	Metropolitan Ballroom & Dupont Ballroom

Friday, June 6

7:00 am – 8:00 am	Breakfast	Metropolitan Ballroom
8:00 am – 9:30 am		

Navigating the Storm: Institutional Perspectives on a Changing Federal Landscape

With over 300 senior research administrators in the room, this session is focused on discussion and sharing among attendees. Attendees will choose a table with an assigned 'table topic' including: F&A, research security, compliance issues, contracts & grants administration, and more. Each table will be provided discussion starter questions for the assigned topic that are focused on practical and institutional challenges. This is a unique opportunity to exchange perspectives, surface common concerns, and identify practical strategies in response to today's rapidly evolving federal policy environment. Come ready to engage, learn, and contribute. Report outs will be summarized electronically and discussed by an expert panel.

Background Materials

- [COGR's May 2025 Update](#)

9:30 am- 9:45 am Break**9:45 am- 10:45 am****On the Hill and In the Ledger: Legislative and Federal Budget Outlook**

[Deborah Altenburg](#), Vice President for Research Policy and Advocacy, Association of Public and Land-Grant Universities (APLU), [Kate Hudson](#), Associate Vice President for Government Relations and Counsel for Public Policy at the Association of American Universities, and [Alessandra Zimmerman](#), Senior Manager, R&D Policy, American Association for the Advancement of Science (AAAS) will discuss with COGR President Matt Owens the latest legislative developments and outlook this year for federal higher education and research policy and funding. Among the issues to be discussed: FY26 appropriations for research programs, federal budget reconciliation, research security, facilities and administrative costs reimbursement, and more.

10:45 am – 12:00 Noon**Committee Reports and Hot Topics**

COGR Committee Chairs will provide important updates on Committee initiatives and issues they're closely engaged in, with a focus on hot topics. Speakers include [Jeremy Forsberg](#), Associate Vice President for Research at the University of Texas at Arlington and Costing and Financial Compliance (CFC) Chair, [Lisa Mosley](#), Executive Director, Office of Sponsored Projects, Yale University and Contracts & Grants Administration (CGA) Chair, [Deborah Motton](#), Executive Director, Research Policy Analysis & Coordination, University of California President's Office and Research Ethics & Compliance (REC) Chair, [Jennifer Ponting](#), Associate Vice President for Research Administration, University of Chicago and Research Security & Intellectual Property (RSIP) Chair. In addition, COGR Directors Cindy Hope, Krystal Touns, and Kris West will report on preliminary results from COGR's Transition Impact Survey Part II.

By registering for this meeting, attendees agree to abide by the [COGR Event Code of Conduct Policy](#). If you have any questions, please contact memberservices@cogr.edu.